Return of Organization Exempt From Income Tax

OMB No. 1545-0047

2021

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

Department of the Treasury

Do not enter social security numbers on this form as it may be made public.
 Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

| inter | na nore | | | | | | | |
|--------------------------------|------------|-----------------|--|-----------------------|---------------|-----------------------------|--|--|
| Α | For the | e 2021 calen | dar year, or tax year beginning 07/01/2021 and ending | 06/30 | /2022 | | | |
| в | Check i | if applicable: | C Name of organization NORTHEAST OREGON ECONOMIC DEVELOPMENT DISTRICT D Employer identification number | | | | | |
| | Address | s change | Doing business as | 93-1004599 | | | | |
| | Name c | change | Number and street (or P.O. box if mail is not delivered to street address) | Room/suite | E Telep | hone number | | |
| | Initial re | eturn | 101 NE First Street Suite 100 | | | 541-426-3598 | | |
| | Final ret | turn/terminated | City or town, state or province, country, and ZIP or foreign postal code | | | | | |
| | Amende | ed return | Enterprise, OR 97828 | | G Gross | s receipts \$ 1,443,238 | | |
| | Applica | tion pending | F Name and address of principal officer: Northeast Oregon Economic Develo | pmer H(a) Is this a g | roup return f | or subordinates? 🗌 Yes 🗹 No | | |
| | | | 101 NE First Street, Suite 100, Enterprise, OR 97828 | H(b) Are all | subordinat | es included? 🗌 Yes 🗌 No | | |
| I | Tax-exe | empt status: | ✓ 501(c)(3) 501(c) () ◀ (insert no.) 4947(a)(1) or 527 | If "No," atta | ch a list. S | ee instructions. | | |
| J | Websit | e: 🕨 www.ne | eoedd.org | H(c) Group | exemption | number 🕨 | | |
| κ | Form of | organization: | Corporation ☐ Trust ☐ Association ✔ Other ► Unit of Local (L Year of form | nation: 1985 | M State | of legal domicile: OR | | |
| Ρ | art I | Summa | ry | | | | | |
| | 1 | Briefly des | cribe the organization's mission or most significant activities: Acces | ss resources ar | d facilita | ite quality | | |
| e | | decision-m | naking on behalf of businesses, communities and entrepreneurs in nort | heast Oregon. | | | | |
| Activities & Governance | | | | | | | | |
| /err | 2 | Check this | box \blacktriangleright if the organization discontinued its operations or dispose | d of more thar | 25% of | its net assets. | | |
| 5 | 3 | Number of | voting members of the governing body (Part VI, line 1a) | | 3 | 15 | | |
| ø | 4 | Number of | independent voting members of the governing body (Part VI, line 1 | b) | 4 | 15 | | |
| ties | 5 | Total num | per of individuals employed in calendar year 2021 (Part V, line 2a) | | 5 | 4 | | |
| tivi | 6 | Total num | per of volunteers (estimate if necessary) | | 6 | 0 | | |
| Aci | 7a | Total unrel | ated business revenue from Part VIII, column (C), line 12 | | 7a | 0 | | |
| | b | Net unrela | ted business taxable income from Form 990-T, Part I, line 11 | | 7b | 0 | | |
| | | Prior | | | | Current Year | | |
| Ð | 8 | Contributio | ons and grants (Part VIII, line 1h) | 1 | 563,710 | 1,265,218 | | |
| Revenue | 9 | Program s | ervice revenue (Part VIII, line 2g) | | 119,284 | 177,130 | | |
| eve | 10 | Investmen | t income (Part VIII, column (A), lines 3, 4, and 7d) | | 1,304 | 890 | | |
| Œ | 11 | Other reve | nue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) | | 4,185 | 0 | | |
| | 12 | Total reven | ue-add lines 8 through 11 (must equal Part VIII, column (A), line 12) | 1 | 688,483 | 1,443,238 | | |
| | 13 | Grants and | d similar amounts paid (Part IX, column (A), lines 1–3) | | 959,365 | 101,145 | | |
| | 14 | Benefits pa | aid to or for members (Part IX, column (A), line 4) | | 0 | 0 | | |
| S | 15 | Salaries, ot | ther compensation, employee benefits (Part IX, column (A), lines 5–10) | | 259,914 | 319,598 | | |
| Expenses | 16a | Profession | al fundraising fees (Part IX, column (A), line 11e) | | 0 | 0 | | |
| eq, | b | Total fund | raising expenses (Part IX, column (D), line 25) 9,850 | | | | | |
| Ĕ | 17 | Other expe | enses (Part IX, column (A), lines 11a–11d, 11f–24e) | | 429,472 | 263,857 | | |
| | 18 | Total expe | nses. Add lines 13–17 (must equal Part IX, column (A), line 25) | 1 | 648,751 | 684,600 | | |
| | 19 | Revenue le | ess expenses. Subtract line 18 from line 12 | | 39,732 | 758,638 | | |
| or | | | | Beginning of Cu | | End of Year | | |
| Net Assets or Fund Balances | 20 | Total asse | ts (Part X, line 16) | 1 | 523,687 | 2,251,305 | | |
| dB | 21 | Total liabili | ities (Part X, line 26) | | 150,022 | 119,002 | | |
| Fun | 22 | Net assets | or fund balances. Subtract line 21 from line 20 | 1 | 373,665 | 2,132,303 | | |
| P | art II | Signatu | ire Block | | | | | |

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

| Sign Here | Signature of officer Lisa Dawson, Executive Director Type or print name and title | | | Date | | |
|---|---|----------------------|----------------|------|---------------------------|------------------------|
| Paid | Print/Type preparer's name | Preparer's signature | Date | | Check if if self-employed | PTIN |
| Preparer Use Only | Firm's name | Firm's EIN ► | | | | |
| | Firm's address ► Phone no. | | | | | |
| May the IRS discuss this return with the preparer shown above? See instructions | | | | | | 🗌 Yes 🗌 No |
| For Paperwo | rk Reduction Act Notice, see the separa | te instructions. | at. No. 11282Y | / | | Form 990 (2021) |

| Form 99 | 0 (2021) Page 2 |
|---------|--|
| Part | III Statement of Program Service Accomplishments Check if Schedule O contains a response or note to any line in this Part III |
| 1 | Briefly describe the organization's mission: |
| | Access resources and facilitate quality decision-making on behalf of businesses, communities and entrepreneurs in northeast |
| | Oregon. |
| 2 | Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? |
| 3 | If "Yes," describe these new services on Schedule O. Did the organization cease conducting, or make significant changes in how it conducts, any program services? |
| 4 | If "Yes," describe these changes on Schedule O. Describe the organization's program service accomplishments for each of its three largest program services, as measured by |
| | expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported. |
| 4a | (Code:) (Expenses \$ 54,002 including grants of \$ 0) (Revenue \$ 101,566) Foundations of Business class series were virtually - 3 series of 6 classes were held and attended by 26 businesses. Destination Creation classes were held virtually - 2 series of 8 classes were held and attended by 10 businesses. 69 business owners received various types of technical assistance to access grants, recover from COVID-19 impacts to their businesses, receive one-on-one counseling, website development, social media marketing consulting, accounting consults and business planning consistence NEOEDD effected believelopment, accounting consults and business planning |
| | assistance. NEOEDD offered Individual Development Accounts program and supported approximately 28 individuals during the year. In addition, NEOEDD partnered with the City of La Grande to operate the IGNITE Center for Entrepreneurship in La Grande. Ignite hosts our educational workshops and provides a co-working option in the community. http://www.ignitemybusiness.org/en is the center's website. Center operations were disrupted by COVID-19 in March 2020 and the center reopened in the spring of 2022. |
| | |
| 4b | (Code:) (Expenses \$101,145 including grants of \$101,145) (Revenue \$101,145) NEOEDD provided a variety of COVID-relief funding to businesses in our three-county region. Funds were received from both federal and state resources to pass through to small businesses in the region. All funds received for these grants were passed |
| | through to small businesses. COVID-relief loans were also supported in the City of La Grande and through NEOEDD. |
| | |
| | |
| | |
| 4c | (Code:) (Expenses \$ 313,431 including grants of \$ 0) (Revenue \$ 311,460) NEOEDD published a Community Needs Assessment identifying economic and community development-related impacts of |
| | COVID-19 on the region. The assessment identified workforce housing, broadband availability and lack of child care options as high priority needs. NEOEDD subsequently formed partnerships with other regional entities to get a better understanding of needs, |
| | resources and potential solutions. NEOEDD also attended regional meetings focused on responses to COVID-19. NEOEDD supported economic development planning and implementation on a regional basis. |
| | |
| | |
| | |
| 4d | Other program services (Describe on Schedule O.) See Schedule O, Statement 1 |
| 4e | (Expenses \$ 127,425 including grants of \$ 0) (Revenue \$ 905,107) Total program service expenses ▶ 596,003 |
| | |

| Form 99 | 0 (2021) | | I | Page 3 |
|----------|---|-----|-----|--------|
| Part | V Checklist of Required Schedules | | | |
| | Is the experimentian described in section $501(c)(2)$ as $4047(c)(1)$ (other than a private foundation)? If "Vec." | | Yes | No |
| 1 | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A | 1 | ~ | |
| 2 | Is the organization required to complete Schedule B, Schedule of Contributors? See instructions | 2 | ~ | |
| 3 | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I | 3 | | ~ |
| 4 | Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If "Yes," complete Schedule C, Part II</i> | 4 | | ~ |
| 5 | Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Rev. Proc. 98-19? <i>If "Yes," complete Schedule C, Part III</i> | 5 | | ~ |
| 6 | Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I | 6 | | ~ |
| 7 | Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? <i>If "Yes," complete Schedule D, Part II</i> | 7 | | ~ |
| 8 | Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If "Yes," complete Schedule D, Part III</i> | 8 | | ~ |
| 9 | Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? <i>If "Yes," complete Schedule D, Part IV</i> . | 9 | | ~ |
| 10 | Did the organization, directly or through a related organization, hold assets in donor-restricted endowments or in quasi endowments? <i>If "Yes," complete Schedule D, Part V</i> . | 10 | | ~ |
| 11 | If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X, as applicable. | | | |
| а | Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI | 11a | ~ | |
| b | Did the organization report an amount for investments—other securities in Part X, line 12, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VII</i> | 11b | | ~ |
| С | Did the organization report an amount for investments—program related in Part X, line 13, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VIII</i> | 11c | | ~ |
| d | Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part IX</i> | 11d | | ~ |
| е | Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X | 11e | ~ | |
| f | Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If "Yes," complete Schedule D, Part X</i> | 11f | | ~ |
| 12a | Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII | 12a | ~ | |
| b | Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional | 12b | | ~ |
| 13 | Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E | 13 | | ~ |
| 14a b | Did the organization maintain an office, employees, or agents outside of the United States? Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, | 14a | | ~ |
| 5 | fundraising, business, investment, and program service activities outside the United States, or aggregate | | | |
| | foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV | 14b | | ~ |
| 15 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? <i>If "Yes," complete Schedule F, Parts II and IV</i> | 15 | | ~ |
| 16 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? <i>If "Yes," complete Schedule F, Parts III and IV.</i> | 16 | | ~ |
| 17 | Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If "Yes," complete Schedule G, Part I.</i> See instructions | 17 | | ~ |
| 18 | Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If "Yes," complete Schedule G, Part II</i> . | 18 | | ~ |
| 19 | Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? <i>If "Yes," complete Schedule G, Part III</i> | 19 | | ~ |
| 20a | Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H | 20a | | ~ |
| b | If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return? | 20b | | |
| 21 | Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? <i>If "Yes," complete Schedule I, Parts I and II</i> | 21 | ~ | |

| Form 990 (2021) Page 4 | | | | | | |
|-------------------------------|---|------------|-----|----------|--|--|
| Part | V Checklist of Required Schedules (continued) | | | | | |
| 22 | Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III | 22 | Yes | No | | |
| 23 | Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i> | 22 | ~ | ~ | | |
| 24a | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a | 24a | | - | | |
| b c | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds? | 24b 24c | | | | |
| d 25a | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If "Yes," complete Schedule L, Part I</i> | 24d 25a | | ~ | | |
| b | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I</i> . | 25b | | ~ | | |
| 26 | Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part II</i> | 26 | | ~ | | |
| 27 | Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III</i> | 27 | | ~ | | |
| 28 | Was the organization a party to a business transaction with one of the following parties (see the Schedule L, Part IV, instructions for applicable filing thresholds, conditions, and exceptions): | | | | | |
| а | A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? <i>If</i> "Yes," <i>complete Schedule L, Part IV</i> | 28a | ~ | | | |
| b C | A family member of any individual described in line 28a? <i>If "Yes," complete Schedule L, Part IV</i> A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? <i>If "Yes," complete Schedule L, Part IV</i> | 28b 28c | | ~ ~ | | |
| 29 30 | Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i> Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i> | 29 30 | | ~ | | |
| 31 32 | Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II | 31 | | <i>v</i> | | |
| 33 | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I</i> | 32 33 | | ~ | | |
| 34 | Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1 | 34 | | ~ | | |
| 35a b | Did the organization have a controlled entity within the meaning of section 512(b)(13)? | 35a 35b | | | | |
| 36 | Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2 | 36 | | ~ | | |
| 37 | Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI | 37 | | ~ | | |
| 38 | Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19? Note: All Form 990 filers are required to complete Schedule O | 38 | ~ | | | |
| Part | V Statements Regarding Other IRS Filings and Tax Compliance Check if Schedule O contains a response or note to any line in this Part V | | | | | |
| 1a b c | Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable1a41Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable1b0Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?11 | 1c | Yes | No | | |

| Form 990 (2021) Pag | | | | | | |
|---------------------|--|----------|-----|----------|--|--|
| Part | V Statements Regarding Other IRS Filings and Tax Compliance (continued) | | Yes | No | | |
| 2a | Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return 2a | | | | | |
| b | If at least one is reported on line 2a, did the organization file all required federal employment tax returns? | 2b | ~ | | | |
| ~ | Note: If the sum of lines 1a and 2a is greater than 250, you may be required to <i>e-file</i> . See instructions. | | | | | |
| 3a | Did the organization have unrelated business gross income of \$1,000 or more during the year? | | | | | |
| b | If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O | | | | | |
| 4a | If "Yes," has it filed a Form 990-T for this year? <i>If "No" to line 3b, provide an explanation on Schedule O</i> . At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, | | | | | |
| | a financial account in a foreign country (such as a bank account, securities account, or other financial account)? | 4a | | ~ | | |
| b | If "Yes," enter the name of the foreign country | | | | | |
| _ | See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR). | _ | | | | |
| 5a | Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? | 5a | | <u> </u> | | |
| b | Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? If "Yes" to line 5a or 5b, did the organization file Form 8886-T? | 5b 5c | | ~ | | |
| с 6а | Does the organization have annual gross receipts that are normally greater than \$100,000, and did the | 50 | | | | |
| vu | organization solicit any contributions that were not tax deductible as charitable contributions? | 6a | | ~ | | |
| b | If "Yes," did the organization include with every solicitation an express statement that such contributions or | | | | | |
| | gifts were not tax deductible? | 6b | | | | |
| 7 | Organizations that may receive deductible contributions under section 170(c). | | | | | |
| а | Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods | | | | | |
| | and services provided to the payor? | 7a | | | | |
| b | If "Yes," did the organization notify the donor of the value of the goods or services provided? | 7b | | | | |
| С | Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282? | _ | | | | |
| А | | 7c | | | | |
| d e | If "Yes," indicate the number of Forms 8282 filed during the year | 7e | | | | |
| f | Did the organization receive any funds, directly of indirectly, to pay premiums on a personal benefit contract? Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? | 7e 7f | | | | |
| g | If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? | 7g | | | | |
| h | If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C? | 7h | | | | |
| 8 | Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the | | | | | |
| | sponsoring organization have excess business holdings at any time during the year? | 8 | | | | |
| 9 | Sponsoring organizations maintaining donor advised funds. | | | | | |
| a | Did the sponsoring organization make any taxable distributions under section 4966? | 9a | | | | |
| b 10 | Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? Section 501(c)(7) organizations. Enter: | 9b | | | | |
| 10 а | Initiation fees and capital contributions included on Part VIII, line 12 | | | | | |
| b | Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities . 10b | | | | | |
| 11 | Section 501(c)(12) organizations. Enter: | | | | | |
| а | Gross income from members or shareholders | | | | | |
| b | Gross income from other sources. (Do not net amounts due or paid to other sources | | | | | |
| | against amounts due or received from them.) | | | | | |
| 12a | Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? | 12a | | | | |
| b | If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b | | | | | |
| 13 a | Section 501(c)(29) qualified nonprofit health insurance issuers. Is the organization licensed to issue qualified health plans in more than one state? | 13a | | | | |
| а | Note: See the instructions for additional information the organization must report on Schedule O. | 158 | | | | |
| b | Enter the amount of reserves the organization is required to maintain by the states in which | | | | | |
| | the organization is licensed to issue qualified health plans | | | | | |
| С | Enter the amount of reserves on hand | | | | | |
| 14a | Did the organization receive any payments for indoor tanning services during the tax year? | 14a | | ~ | | |
| b | If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O. | 14b | | | | |
| 15 | Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or | | | | | |
| | excess parachute payment(s) during the year? | 15 | | ~ | | |
| 16 | If "Yes," see the instructions and file Form 4720, Schedule N. | 16 | | ./ | | |
| 16 | Is the organization an educational institution subject to the section 4968 excise tax on net investment income? If "Yes," complete Form 4720, Schedule O. | 16 | | ~ | | |
| 17 | Section 501(c)(21) organizations. Did the trust, any disqualified person, or mine operator engage in any | | | | | |
| | activities that would result in the imposition of an excise tax under section 4951, 4952 or 4953? | 17 | | | | |
| | If "Yes," complete Form 6069. | | | | | |

| Part | Governance, Management, and Disclosure. For each "Yes" response to lines 2 the response to line 8a, 8b, or 10b below, describe the circumstances, processes, or change | | | | | |
|--------|--|--------|------------|---|-----|----|
| | Check if Schedule O contains a response or note to any line in this Part VI | | | | | ۲ |
| ecti | on A. Governing Body and Management | | | | | |
| | | | | | Yes | No |
| 1a | Enter the number of voting members of the governing body at the end of the tax year | 1a | 15 | | | |
| | If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O. | | | | | |
| b 2 | Enter the number of voting members included on line 1a, above, who are independent . Did any officer, director, trustee, or key employee have a family relationship or a business in a structure of the structure | | - | | | |
| _ | any other officer, director, trustee, or key employee? | | | 2 | | ~ |
| 3 | Did the organization delegate control over management duties customarily performed by or | | | | | |
| | supervision of officers, directors, trustees, or key employees to a management company or o | • | | 3 | | ~ |
| 4 | Did the organization make any significant changes to its governing documents since the prior For | m 990 | was filed? | 4 | | ~ |
| 5 | Did the organization become aware during the year of a significant diversion of the organization | on's a | ssets?. | 5 | | ~ |
| 6 | Did the organization have members or stockholders? | | | 6 | | ~ |
| 7a | Did the organization have members stockholders or other persons who had the power to | elect | or appoint | | | |

| 7a | Did the organization have members, stockholders, or other persons who had the power to elect or appoint |
|----|---|
| | one or more members of the governing body? |
| b | Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body? |
| 8 | Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: |

| а | The governing body? |
|---|--|
| b | Each committee with authority to act on behalf of the governing body? |
| 9 | Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at |
| | the organization's mailing address? If "Yes," provide the names and addresses on Schedule O |

S

| Secti | on B. Policies (This Section B requests information about policies not required by the Internal Reven | ue C | ode.) | |
|-------|--|------|-------|----|
| | | | Yes | No |
| 10a | Did the organization have local chapters, branches, or affiliates? | 10a | | ~ |
| b | If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? | 10b | | |
| 11a | Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? | 11a | ~ | |
| b | Describe on Schedule O the process, if any, used by the organization to review this Form 990. | | | |
| 12a | Did the organization have a written conflict of interest policy? If "No," go to line 13 | 12a | ~ | |
| b | Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? | 12b | ~ | |
| С | Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe on Schedule O how this was done. | 12c | ~ | |
| 13 | Did the organization have a written whistleblower policy? | 13 | ~ | |
| 14 | Did the organization have a written document retention and destruction policy? | 14 | ~ | |
| 15 | Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? | | | |
| а | The organization's CEO, Executive Director, or top management official | 15a | ~ | |
| b | Other officers or key employees of the organization | 15b | ~ | |
| 16a | If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions. Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement | | | |
| | with a taxable entity during the year? | 16a | | ~ |
| b | If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the | | | |
| | organization's exempt status with respect to such arrangements? | 16b | | |
| Secti | ion C. Disclosure | | | |
| 17 | List the states with which a copy of this Form 990 is required to be filed OR | | | |

| 18 | Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c) |
|----|--|
| | (3)s only) available for public inspection. Indicate how you made these available. Check all that apply. |
| | Own website Another's website 🔽 Upon request Other <i>(explain on Schedule O)</i> |

| Own website | Another's website | Upon request | Other (explain on Schedule O) |
|-------------|-------------------|----------------------------------|-------------------------------|
|-------------|-------------------|----------------------------------|-------------------------------|

- Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, 19 and financial statements available to the public during the tax year.
- 20 State the name, address, and telephone number of the person who possesses the organization's books and records > Northeast Oregon Economic Development District, (541)426-3598

Page 6

V

~

7a

7b

8a

8b

9

~

V V

| Part VI | |
|---------|--|
| | |

ach "Yes" response to lines 2 through 7b below, and for a "No" mstances, processes, or changes on Schedule O. See instructions.

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

• List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.

• List all of the organization's current key employees, if any. See the instructions for definition of "key employee."

• List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.

• List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.

• List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See the instructions for the order in which to list the persons above.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

| organizations 0 model | | | (C) | | | | | | | | |
|---|----------------------------|---|-----------------------------------|-----------------------|---------|--------------|------------------------------|--------|----------------------------------|-----------------------------------|----------|
| Name and tille Average information of the more than one parsails being berrow is blow of the more than one parsails of the more than one par | (A) | (B) | Position | | | | (D) | (E) | (F) | | |
| brows (list any house) below obtained officer and a director/trustee) (list any house) below obtained officer and a director/trustee) (list any house) officer and a director/trustee) (list Marce All and All and below (list Marce All and below (list Marce All and (list Marce | | | | | | | | | | | |
| Itist ary related organizations below dotted line) Itist ary related organizations below dotted line) Itist ary related organizations below dotted line) Itist ary related organizations dotted li | | | | | | | | | | | |
| Executive Director 0.00 v v 75,253 0 0 Board Member 0.00 v 0 | | (list any hours for related organizations below | Individual trustee or director | Institutional trustee | Officer | Key employee | Highest compensated employee | Former | organization (W-2/ 1099-MISC/ | organizations (W-2/ 1099-MISC/ | from the |
| Brace Nichols Oldo | Lisa Dawson | 48.00 | 1 | | | | | | | | |
| Board Member 0.00 ✓ 0 | Executive Director | 0.00 | | | | ~ | ~ | | 75,253 | 0 | 0 |
| Bill Harvey 0.00 V 0 0 0 0 Board Member 0.00 V 0 | Bruce Nichols | 0.00 | | | | | | | | | |
| Board Member 0.00 ✓ 0 | Board Member | 0.00 | ~ | | | | | | 0 | 0 | 0 |
| Dona Beverage 0.00 ✓ 0 | Bill Harvey | 0.00 | | | | | | | | | |
| Board Member 0.00 ✓ 0 0 0 0 Suzannah Moore-Hemann 0.00 ✓ 0 | Board Member | 0.00 | ~ | | | | | | 0 | 0 | 0 |
| Suzanah Moore-Hemann 0.00 ✓ 0 | Donna Beverage | 0.00 | | | | | | | | | |
| Board Member 0.00 ✓ 0 | Board Member | 0.00 | ~ | | | | | | 0 | 0 | 0 |
| Dote Trim Seydel 0.00 v 0 | Suzannah Moore-Hemann | 0.00 | | | | | | | | | |
| Board Member 0.00 ✓ 0 | Board Member | 0.00 | ~ | | | | | | 0 | 0 | 0 |
| Jennifer Piper 0.00 ✓ 0 | Tim Seydel | 0.00 | | | | | | | | | |
| Board Member 0.00 ✓ 0 | Board Member | 0.00 | ~ | | | | | | 0 | 0 | 0 |
| David Comfort 0.00 ✓ 0 | Jennifer Piper | 0.00 | | | | | | | | | |
| Board Member 0.00 ✓ 0 | Board Member | 0.00 | ~ | | | | | | 0 | 0 | 0 |
| Dotard Member 0.00 ✓ 0 | David Comfort | 0.00 | | | | | | | | | |
| Board Member 0.00 ✓ 0 | Board Member | 0.00 | ~ | | | | | | 0 | 0 | 0 |
| Madeline Lau 0.00 ✓ 0 | Patrick Lattin | 0.00 | | | | | | | | | |
| Board Member 0.00 ✓ 0 | Board Member | 0.00 | ~ | | | | | | 0 | 0 | 0 |
| Don Hanna 0.00 ✓ 0 <t< td=""><td>Madeline Lau</td><td>0.00</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></t<> | Madeline Lau | 0.00 | | | | | | | | | |
| Board Member 0.00 ✓ 0 | Board Member | 0.00 | ~ | | | | | | 0 | 0 | 0 |
| Matt Scarfo 0.00 ✓ 0 | Don Hanna | 0.00 | | | | | | | | | |
| Chair 0.00 ✓ 0 0 0 0 John Hillock 0.00 ✓ 0 | Board Member | 0.00 | ~ | | | | | | 0 | 0 | 0 |
| John Hillock 0.00 ✓ 0 | Matt Scarfo | 0.00 | | | | | | | | | |
| 1st Vice Chair 0.00 ✓ 0 0 0 Lea Hoover 0.00 | Chair | 0.00 | | | ~ | | | | 0 | 0 | 0 |
| Lea Hoover 0.00 | John Hillock | 0.00 | | | | | | | | | |
| | 1st Vice Chair | 0.00 | | | ~ | | | | 0 | 0 | 0 |
| Executive Committee Member 0.00 V O 0 0 | Lea Hoover | 0.00 | | | | | | | | | |
| | Executive Committee Member | 0.00 | | | ~ | | | | 0 | 0 | 0 |

| Part VII Section A. Officers, Directors, | Trustees, | Key I | Emj | ploy | yee | s, an | d F | lighest Compe | nsated Emplo | yees (con | tinued |
|---|---|-----------------------------------|-----------------------|--|--------------|------------------------------|------------|---|--|--|--------------|
| | | | | • | C) | | | | | | |
| (A) | (B) | (do n | ot of | | ition | | | (D) | (E) | (F) | |
| Name and title | Average hours | box, | unles | check more less person i and a directo | | is both | is both an | Reportable compensation from the | Reportable compensation | Estimated am of other compensati | ier |
| | per week (list any hours for related organizations below dotted line) | Individual trustee or director | Institutional trustee | Officer | Key employee | Highest compensated employee | Former | organization (W-2/ 1099-MISC/ 1099-NEC) | from related organizations (W-2/ 1099-MISC/ 1099-NEC) | | he on and |
| Susan Roberts | 1.00 | - | | | | | | | | | |
| Executive Committee Member | 0.00 | | | ~ | <u> </u> | | | 0 | 0 | | (|
| Robert Strope | 0.00 | - | | | | | | | | | |
| Executive Committee Member | 0.00 | - | | | | | | 0 | 0 | | (|
| | | - | | | | | | | | | |
| | | - | | | | | | | | | |
| | | | | | | | | | | | |
| | | - | | | | | | | | | |
| | | - | | | | | | | | | |
| 1b Subtotal | t VII, Sectio | n A | | | | | | 75,253 | 0 | | (|
| d Total (add lines 1b and 1c) 2 Total number of individuals (including burreportable compensation from the organ | it not limited | to th | Iose | e list | ted | above | ► e) w | | 0 e than \$100,000 | of | |
| 3 Did the organization list any former | | ector | tru | ister | e. k | (ev e | mpl | 0 lovee, or higher | st compensated | Ye | s No |
| employee on line 1a? If "Yes," complete | | | | | | | | | | 3 | ~ |
| 4 For any individual listed on line 1a is th | a aum of ra | nortal | hla i | 000 | | nantia | | nd athar asmas | naction from the | | |

- For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the 4 organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such
- 5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person

Section B. Independent Contractors

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of 1 compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

| | (A) Name and business address | (B) Description of services | (C) Compensation |
|------|---|---------------------------------------|----------------------------|
| None | | | |
| | | | |
| | | | |
| | | | |
| | | | |
| 2 | Total number of independent contractors (including but not limited to | | |
| | received more than \$100,000 of compensation from the organization ► | 0 | |

Page 8

4

5

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Part VIII Statement of Revenue

Check if Schedule O contains a response or note to any line in this Part VIII

| | | | • | | (A) Total revenue | (B) Related or exempt | (C) Unrelated | (D) Revenue excluded |
|---|---------|--|---------|---------------------|----------------------|--------------------------|------------------|------------------------------------|
| | | · | | | | function revenue | business revenue | from tax under sections 512–514 |
| nts, nts | 1a | Federated campaigns | 1a | 0 | | | | |
| Contributions, Gifts, Grants, and Other Similar Amounts | b | Membership dues | 1b | 0 | | | | |
| a, G | c | Fundraising events | 1c | 0 | | | | |
| aift: Iar | d | Related organizations | 1d | 0 | | | | |
| s, o Iinil | e f | Government grants (contributions) All other contributions, gifts, grants, | 1e | 1,108,958 | | | | |
| ion | • | and similar amounts not included above | 1f | 154 240 | | | | |
| but | g | Noncash contributions included in | | 156,260 | | | | |
| d O | 3 | lines 1a-1f | 1g | \$ O | | | | |
| aŭ | h | Total. Add lines 1a–1f | | · · · · > | 1,265,218 | | | |
| | | | | Business Code | .,, | | | |
| e Ce | 2a | La Grande Loan Fund | | 926110 | 58,974 | 58,974 | 0 | 0 |
| e ži | b | Loan Program Revenue | | 926110 | 49,980 | 49,980 | 0 | 0 |
| jram Ser Revenue | С | Contract Services & Grant Writing | | 926110 | 32,144 | 32,144 | 0 | 0 |
| eve | d | NOBD Program Revenue | | 926110 | 19,426 | 19,426 | 0 | 0 |
| Program Service Revenue | е | IDA Contract Revenue | | 925110 | 6,875 | 6,875 | 0 | 0 |
| Ţ, | f | All other program service revenue . | | | 9,731 | 9,731 | 0 | 0 |
| | g | Total. Add lines 2a–2f | | | 177,130 | | | |
| | 3 | Investment income (including divid | | | | | | |
| | | other similar amounts) | | | 890 | 890 | 0 | 0 |
| | 4 | Income from investment of tax-exemp | | nd proceeds | 0 | 0 | 0 | 0 |
| | 5 | Royalties | • | (ii) Personal | 0 | 0 | 0 | 0 |
| | 6a | Gross rents 6a | | | | | | |
| | b | Less: rental expenses 6b | | | | | | |
| | c | Rental income or (loss) 6c | 0 | 0 | | | | |
| | d | Net rental income or (loss) | | | | | | |
| | 7a | Gross amount from (i) Securitie | es | (ii) Other | | | | |
| | | sales of assets | | | | | | |
| | | other than inventory 7a | | | | | | |
| e | b | Less: cost or other basis | | | | | | |
| Revenue | | and sales expenses . 7b | | | | | | |
| Jev | С | Gain or (loss) 7c | 0 | 0 | | | | |
| 2 | d | Net gain or (loss) | • | 🕨 | | | | |
| Othe | 8a | Gross income from fundraising | | | | | | |
| Ŭ | | events (not including \$0 of contributions reported on line | | | | | | |
| | | 1c). See Part IV, line 18 | 8a | | | | | |
| | b | Less: direct expenses | 8b | | | | | |
| | c | Net income or (loss) from fundraising | | nts 🕨 | | | | |
| | 9a | Gross income from gaming | , | | | | | |
| | | activities. See Part IV, line 19 . | 9a | | | | | |
| | b | Less: direct expenses | 9b | | | | | |
| | С | Net income or (loss) from gaming ac | tivitie | es 🕨 | | | | |
| | 10a | Gross sales of inventory, less | | | | | | |
| | _ | | 10a | | | | | |
| | | | 10b | | | | | |
| | С | Net income or (loss) from sales of inv | vento | - | | | | |
| Miscellaneous Revenue | 11a | | | Business Code | | | | |
| nec | na b | | | | | | | |
| scellaneo Revenue | c b | | | | | | | |
| Re | d | All other revenue | | | | | | <u> </u> |
| Σ | e | Total. Add lines 11a–11d | | 🕨 | 0 | | | |
| | 12 | Total revenue. See instructions . | | | 1,443,238 | 178,020 | 0 | 0 |
| | | | | | | | | C 000 (0001) |

Page **10**

Part IX Statement of Functional Expenses Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

| Sectio | on 501(c)(3) and 501(c)(4) organizations must compl Check if Schedule O contains a response | | | | |
|----------|--|----------------|-----------------------------|---------------------------------|-------------------------|
| Do no | ot include amounts reported on lines 6b, 7b, | (A) | (B) Program service | (C) | (D) |
| | b, and 10b of Part VIII. | Total expenses | Program service expenses | Management and general expenses | Fundraising expenses |
| 1 | Grants and other assistance to domestic organizations | | | 92 | |
| | and domestic governments. See Part IV, line 21 . | 77,145 | 77,145 | | |
| 2 | Grants and other assistance to domestic | | | | |
| | individuals. See Part IV, line 22 | 24,000 | 24,000 | | |
| 3 | Grants and other assistance to foreign | , | , | | |
| | organizations, foreign governments, and | | | | |
| | foreign individuals. See Part IV, lines 15 and 16 | | | | |
| 4 | Benefits paid to or for members | | | | |
| 5 | Compensation of current officers, directors, | | | | |
| | trustees, and key employees | 119,953 | 106,253 | 9,500 | 4,200 |
| 6 | Compensation not included above to disqualified | | | | · · · |
| | persons (as defined under section 4958(f)(1)) and | | | | |
| | persons described in section 4958(c)(3)(B) | | | | |
| 7 | Other salaries and wages | 151,466 | 114,751 | 32,415 | 4,300 |
| 8 | Pension plan accruals and contributions (include | | | | |
| | section 401(k) and 403(b) employer contributions) | | | | |
| 9 | Other employee benefits | 36,442 | 27,622 | 7,800 | 1,020 |
| 10 | Payroll taxes | 11,737 | 8,897 | 2,510 | 330 |
| 11 | Fees for services (nonemployees): | | | | |
| а | Management | 38,992 | 38,992 | | |
| b | Legal | | | | |
| С | Accounting | 14,337 | | 14,337 | |
| d | Lobbying | | | | |
| е | Professional fundraising services. See Part IV, line 17 | | | | |
| f | Investment management fees | | | | |
| g | Other. (If line 11g amount exceeds 10% of line 25, column | | | | |
| | (A), amount, list line 11g expenses on Schedule O.) . | 53,620 | 53,620 | | |
| 12 | Advertising and promotion | 621 | 621 | | |
| 13 | Office expenses | 23,175 | 19,560 | 3,615 | |
| 14 | Information technology | 2,167 | 498 | 1,669 | |
| 15 | Royalties | | | | |
| 16 | Occupancy | 12,739 | 12,739 | | |
| 17 | | 6,065 | 6,065 | | |
| 18 | Payments of travel or entertainment expenses | | | | |
| | for any federal, state, or local public officials | | | | |
| 19 | Conferences, conventions, and meetings | 3,458 | 3,458 | | |
| 20 | | | | | |
| 21 | Payments to affiliates | | | | |
| 22 | Depreciation, depletion, and amortization . | 372 | 372 | | |
| 23 | | 4,336 | 3,696 | 640 | |
| 24 | Other expenses. Itemize expenses not covered above. (List miscellaneous expenses on line 24e. If | | | | |
| | line 24e amount exceeds 10% of line 25, column | | | | |
| | (A), amount, list line 24e expenses on Schedule O.) | | | | |
| - | | 5.005 | E 005 | | |
| a b | Special Projects | 5,025 | 5,025 | 0 | 0 |
| b | Pass Through Loan | 56,664 | 56,664 | 0 | 0 |
| с С | Bad Debt Expense | 23,773 | 23,773 | 0 | 0 |
| d e | Miscellaneous All other expenses | 18,513 | 12,252 | 6,261 | 0 |
| | Total functional expenses. Add lines 1 through 24e | (04.600 | EQ(002 | 70 747 | 0.050 |
| 25 26 | Joint costs. Complete this line only if the | 684,600 | 596,003 | 78,747 | 9,850 |
| 20 | organization reported in column (B) joint costs | | | | |
| | from a combined educational campaign and | | | | |
| | fundraising solicitation. Check here ► □ if following SOP 98-2 (ASC 958-720) | | | | |
| | 101107 ming 001 00 2 (100 000 120) | | | | - 000 |

Form 990 (2021)

| | 990 (2 | • | | | Page 11 |
|-----------------------------|----------|--|--------------------------|--------|-----------|
| Pa | art X | | + V | | |
| | | Check if Schedule O contains a response or note to any line in this Par | (A) Beginning of year | | |
| | 1 | Cash-non-interest-bearing | 109,115 | 1 | 556,509 |
| | 2 | Savings and temporary cash investments | 898,252 | 2 | 739,513 |
| | 3 | Pledges and grants receivable, net | 0 | 3 | · |
| | 4 | Accounts receivable, net | 174,932 | 4 | 75,730 |
| | 5 | Loans and other receivables from any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons | | _ | |
| | 6 | Loans and other receivables from other disqualified persons (as defined | | 5 | |
| | 0 | under section 4958(f)(1)), and persons described in section 4958(c)(3)(B). | | 0 | |
| | - | | | 6 | 074.475 |
| Assets | 7 | Notes and loans receivable, net | 330,723 | 7 8 | 871,475 |
| Ass | 8 9 | Inventories for sale or use | 210 | 0 9 | |
| | 9 10a | Land, buildings, and equipment: cost or other | 319 | 9 | 0 |
| | iva | basis. Complete Part VI of Schedule D 10a 43,306 | | | |
| | b | Less: accumulated depreciation 10b 40,792 | 10,346 | 100 | 2,514 |
| | 11 | Investments-publicly traded securities | 10,340 | 11 | 2,314 |
| | 12 | Investments – other securities. See Part IV, line 11 | | 12 | |
| | 13 | Investments – program-related. See Part IV, line 11 | | 13 | |
| | 14 | Intangible assets | | 14 | |
| | 15 | Other assets. See Part IV, line 11 | | 15 | 5,564 |
| | 16 | Total assets. Add lines 1 through 15 (must equal line 33) | 1,523,687 | 16 | 2,251,305 |
| | 17 | Accounts payable and accrued expenses | 8,436 | 17 | 17,157 |
| | 18 | Grants payable | | 18 | · · |
| | 19 | | 114,048 | 19 | 55,129 |
| | 20 | Tax-exempt bond liabilities | · · · · | 20 | |
| | 21 | Escrow or custodial account liability. Complete Part IV of Schedule D | | 21 | |
| Liabilities | 22 | Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% | | | |
| iab | | controlled entity or family member of any of these persons | | 22 | |
| | 23 | Secured mortgages and notes payable to unrelated third parties | | 23 | |
| | 24 25 | Unsecured notes and loans payable to unrelated third parties Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17–24). Complete Part X | | 24 | |
| | | of Schedule D | 27,538 | 25 | 46,716 |
| | 26 | Total liabilities. Add lines 17 through 25 | 150,022 | 26 | 119,002 |
| nces | | Organizations that follow FASB ASC 958, check here ► ✓ and complete lines 27, 28, 32, and 33. | | | · · · · · |
| ala | 27 | Net assets without donor restrictions | 463,895 | 27 | 500,393 |
| <u>Ö</u> | 28 | Net assets with donor restrictions | 909,770 | 28 | 1,631,910 |
| Net Assets or Fund Balances | | Organizations that do not follow FASB ASC 958, check here ► and complete lines 29 through 33. | | | |
| ١0 s | 29 | Capital stock or trust principal, or current funds | | 29 | |
| šet: | 30 | Paid-in or capital surplus, or land, building, or equipment fund | | 30 | |
| A SS | 31 | Retained earnings, endowment, accumulated income, or other funds | | 31 | |
| et , | 32 | Total net assets or fund balances | 1,373,665 | 32 | 2,132,303 |
| Z | 33 | Total liabilities and net assets/fund balances | 1,523,687 | 33 | 2,251,305 |

Form **990** (2021)

| | 90 (2021) | | | Pa | ge 1 2 |
|------|---|----------|---------|------|----------------------|
| Part | XI Reconciliation of Net Assets | | | | |
| | Check if Schedule O contains a response or note to any line in this Part XI | | | | |
| 1 | Total revenue (must equal Part VIII, column (A), line 12) | 1 | | 1,44 | 3,238 |
| 2 | Total expenses (must equal Part IX, column (A), line 25) | 2 | | 68 | 4,600 |
| 3 | Revenue less expenses. Subtract line 2 from line 1 | 3 | | 75 | 8,638 |
| 4 | Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A)) | 4 | | 1,37 | 3, <mark>66</mark> 5 |
| 5 | Net unrealized gains (losses) on investments | 5 | | | C |
| 6 | Donated services and use of facilities | 6 | | | C |
| 7 | Investment expenses | 7 | | | 0 |
| 8 | Prior period adjustments | 8 | | | 0 |
| 9 | Other changes in net assets or fund balances (explain on Schedule O) | 9 | | | 0 |
| 10 | Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line | | | | |
| | 32, column (B)) | 10 | | 2,13 | 2,303 |
| Part | XII Financial Statements and Reporting | | | | |
| | Check if Schedule O contains a response or note to any line in this Part XII | | | | |
| | | | | Yes | No |
| 1 | Accounting method used to prepare the Form 990: Cash Accrual Other If the organization changed its method of accounting from a prior year or checked "Other," ex Schedule O. | kplain o | n | | |
| 2a | Were the organization's financial statements compiled or reviewed by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were cor reviewed on a separate basis, consolidated basis, or both: | | or 2a | | ~ |
| | Separate basis Consolidated basis Both consolidated and separate basis | | | | |
| b | Were the organization's financial statements audited by an independent accountant? | | 2b | ~ | |
| | If "Yes," check a box below to indicate whether the financial statements for the year were audi separate basis, consolidated basis, or both: | ted on | a | | |
| | Separate basis Consolidated basis Both consolidated and separate basis | | | | |
| С | If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for over the audit, review, or compilation of its financial statements and selection of an independent accounts | | | | |
| | If the organization changed either its oversight process or selection process during the tax year, e Schedule O. | | n 2c | ~ | |
| | | | | | |
| 3a | As a result of a federal award, was the organization required to undergo an audit or audits as set fo Single Audit Act and OMB Circular A-133? | | e 3a | ~ | |

Form **990** (2021)

| SCHEDULE A |
|----------------------|
| (Form 990 or 990-EZ) |

Public Charity Status and Public Support

OMB No. 1545-0047

| Department of the Treasury |
|----------------------------|
| Internal Revenue Service |

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust. ► Attach to Form 990 or Form 990-EZ. ► Go to www.irs.gov/Form990 for instructions and the latest information.

2021 **Open to Public** Inspection

(D)

(E) Total

| Name | of the organization | | | | | Employer identification | n number | | | |
|--------|---|--|--|-------------------------|---------------------------|--|---|--|--|--|
| NOR | ORTHEAST OREGON ECONOMIC DEVELOPMENT DISTRICT 93-1004599 | | | | | | 04599 | | | |
| Par | t I Reason for Public Cha | arity Status. (Al | l organizations mus | t comple | ete this p | part.) See instruction | ons. | | | |
| The o | organization is not a private found | ation because it i | s: (For lines 1 through | 12, chec | k only or | ne box.) | | | | |
| 1 | A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). | | | | | | | | | |
| 2 | 2 A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990).) | | | | | | | | | |
| 3 | A hospital or a cooperative ho | ospital service org | ganization described in | n sectior | 170(b)(1 | l)(A)(iii). | | | | |
| 4 | A medical research organization | ion operated in co | onjunction with a hosp | oital desc | ribed in s | ection 170(b)(1)(A) | (iii). Enter the | | | |
| | hospital's name, city, and sta | | | | | | | | | |
| 5 | An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) | | | | | | | | | |
| 6 7 | A federal, state, or local gove An organization that normally described in section 170(b)(1 | receives a subs | tantial part of its sup | | | | n the general public | | | |
| 8 | A community trust described | in section 170(b) |)(1)(A)(vi). (Complete I | Part II.) | | | | | | |
| 9 | An agricultural research organ or university or a non-land-gra university: | | | | | | | | | |
| 10 | An organization that normally receipts from activities related support from gross investmer acquired by the organization | d to its exempt fu nt income and un | nctions, subject to ce related business taxal | rtain exce ble incom | eptions; a le (less se | and (2) no more than ection 511 tax) from | 33 ¹ / ₃ % of its | | | |
| 11 | An organization organized an | | • | | • | , | | | | |
| 12 | An organization organized and | l operated exclusi | vely for the benefit of, | to perfor | m the fun | ctions of, or to carry | out the purposes of | | | |
| | one or more publicly supporte | d organizations d | escribed in section 5 | 09(a)(1) o | r section | 509(a)(2). See secti | ion 509(a)(3). Check | | | |
| | the box on lines 12a through 1 | 2d that describes | the type of supporting | g organiza | ation and | complete lines 12e, ⁻ | 12f, and 12g. | | | |
| а | | | | | | | | | | |
| | the supported organizatio supporting organization. | | | | | he directors or trust | ees of the | | | |
| b | Type II. A supporting orga control or management of organization(s). You must | the supporting o | rganization vested in | the same | | | | | | |
| С | Type III functionally integrits supported organization | | | | | | ally integrated with, | | | |
| d | Type III non-functionally that is not functionally inter requirement (see instruction | egrated. The orga | nization generally mu | st satisfy | a distribu | ution requirement an | | | | |
| е | Check this box if the orga functionally integrated, or | | | | | | e II, Type III | | | |
| f | Enter the number of supported | | | | | | | | | |
| g | Provide the following information | | | | | | | | | |
| | (i) Name of supported organization | (ii) EIN | (iii) Type of organization | | rganization | (v) Amount of monetary | (vi) Amount of | | | |
| | (described on lines 1–10 above (see instructions)) listed in your governing document? support (see instructions) other support (see instructions) | | | | | | | | | |
| | Yes No | | | | | | | | | |
| (A) | | | | | | | | | | |
| (B) | | | | | | | | | | |
| (C) | | | | | | | | | | |

Part IISupport Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under
Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

| Secti | on A. Public Support | . , | | <i>*</i> 1 | • | , | |
|----------|---|------------------|-----------------|-------------------|-----------------|--------------------|-------------------|
| Calen | dar year (or fiscal year beginning in) 🕨 | (a) 2017 | (b) 2018 | (c) 2019 | (d) 2020 | (e) 2021 | (f) Total |
| 1 | Gifts, grants, contributions, and | | | | | | |
| | membership fees received. (Do not | | | | | | |
| | include any "unusual grants.") | | 293,575 | 274,739 | 1,563,710 | 1,192,458 | 3,324,482 |
| 2 | Tax revenues levied for the | | | | | | |
| | organization's benefit and either paid to or expended on its behalf | | | | | | |
| • | or expended on its behalt | | 0 | 0 | 0 | 0 | 0 |
| 3 | furnished by a governmental unit to the | | | | | | |
| | organization without charge | | 0 | 0 | 0 | 0 | 0 |
| 4 | Total. Add lines 1 through 3 | 0 | 293,575 | 274,739 | 1,563,710 | | 3,324,482 |
| 5 | Ũ | | 270,070 | 2/4,/07 | 1,505,710 | 1,172,430 | 5,524,462 |
| 5 | The portion of total contributions by each person (other than a | | | | | | |
| | governmental unit or publicly | | | | | | |
| | supported organization) included on | | | | | | |
| | line 1 that exceeds 2% of the amount | | | | | | |
| | shown on line 11, column (f) | | | | | | 302,529 |
| 6 | Public support. Subtract line 5 from line 4 | | | | | | 3,021,953 |
| | on B. Total Support | () () - | (1) co : c | () () () | (1) 0000 | | (0 T · · · |
| | dar year (or fiscal year beginning in) ► | (a) 2017 | (b) 2018 | (c) 2019 | (d) 2020 | (e) 2021 | (f) Total |
| 7 | Amounts from line 4 | 0 | 293,575 | 274,739 | 1,563,710 | 1,192,458 | 3,324,482 |
| 8 | Gross income from interest, dividends, payments received on securities loans, | | | | | | |
| | rents, royalties, and income from | | | | | | |
| | similar sources | | 33,289 | 35,414 | 1,304 | 890 | 70,897 |
| 9 | Net income from unrelated business | | 33,207 | 33,414 | 1,304 | 070 | 70,077 |
| • | activities, whether or not the business | | | | | | |
| | is regularly carried on | | 0 | 0 | 0 | 0 | 0 |
| 10 | Other income. Do not include gain or | | | | | | |
| | loss from the sale of capital assets | | | | | | |
| | (Explain in Part VI.) | | 131,260 | 99,423 | 123,469 | 177,130 | 531,282 |
| 11 | Total support. Add lines 7 through 10 | | | | | | 3,926,661 |
| 12 | Gross receipts from related activities, etc | | , | | | 12 | 0 |
| 13 | First 5 years. If the Form 990 is for the | - | | | - | | · · · · · · |
| Costi | organization, check this box and stop he on C. Computation of Public Support | | | | | | 🕨 🗸 |
| | | | | 11 oolumn (fl) | | 14 | 0/ |
| 14 15 | Public support percentage for 2021 (line Public support percentage from 2020 Scl | | - | | | 14 | <u>%</u> % |
| 16a | 33 ¹ / ₃ % support test-2021. If the organ | | | | | | , - |
| | box and stop here. The organization qua | | | | | | |
| b | 331/3% support test-2020. If the organi | | | | | | |
| | this box and stop here. The organization | | | | | | |
| 17a | 10%-facts-and-circumstances test-2 | 021. If the orga | anization did n | ot check a box | x on line 13, 1 | 6a, or 16b, and | d line 14 is |
| | 10% or more, and if the organization m | | | | | | |
| | Part VI how the organization meets the | | | • | • | | |
| | organization | | | | | | · · 🕨 🗌 |
| b | 10%-facts-and-circumstances test-2 | • | | | | | |
| | 15 is 10% or more, and if the organization | | | | | | |
| | in Part VI how the organization meets the | | | | | | |
| 40 | organization | | | | | | |
| 18 | Private foundation. If the organization | | | | | | |
| | | | | | | | |
| | | | | | Sch | nedule A (Form 990 | J or 990-EZ) 2021 |

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

| Secti | on A. Public Support | | | | | | |
|-----------|--|-----------------|----------------|---|----------|-----------------|-----------|
| Calen | dar year (or fiscal year beginning in) 🕨 | (a) 2017 | (b) 2018 | (c) 2019 | (d) 2020 | (e) 2021 | (f) Total |
| 1 | Gifts, grants, contributions, and membership fees | | | | | | |
| | received. (Do not include any "unusual grants.") | | | | | | |
| 2 | Gross receipts from admissions, merchandise | | | | | | |
| | sold or services performed, or facilities furnished in any activity that is related to the | | | | | | |
| | organization's tax-exempt purpose | | | | | | |
| 3 | Gross receipts from activities that are not an | | | | | | |
| | unrelated trade or business under section 513 | | | | | | |
| 4 | Tax revenues levied for the | | | | | | |
| | organization's benefit and either paid to | | | | | | |
| | or expended on its behalf | | | | | | |
| 5 | The value of services or facilities | | | | | | |
| | furnished by a governmental unit to the | | | | | | |
| | organization without charge | | | | | | |
| 6 | Total. Add lines 1 through 5 | | | | | | |
| 7a | Amounts included on lines 1, 2, and 3 | | | | | | |
| | received from disqualified persons . | | | | | | |
| b | Amounts included on lines 2 and 3 | | | | | | |
| | received from other than disqualified | | | | | | |
| | persons that exceed the greater of \$5,000 | | | | | | |
| | or 1% of the amount on line 13 for the year | | | | | | |
| С | Add lines 7a and 7b | | | | | | |
| 8 | Public support. (Subtract line 7c from | | | | | | |
| | line 6.) | | | | | | |
| | on B. Total Support | | | - | | | |
| Calen | dar year (or fiscal year beginning in) 🕨 | (a) 2017 | (b) 2018 | (c) 2019 | (d) 2020 | (e) 2021 | (f) Total |
| 9 | Amounts from line 6 | | | | | | |
| 10a | Gross income from interest, dividends, | | | | | | |
| | payments received on securities loans, rents, | | | | | | |
| | royalties, and income from similar sources . | | | | | | |
| b | Unrelated business taxable income (less | | | | | | |
| | section 511 taxes) from businesses | | | | | | |
| | acquired after June 30, 1975 | | | | | | |
| С | Add lines 10a and 10b | | | | | | |
| 11 | Net income from unrelated business | | | | | | |
| | activities not included on line 10b, whether | | | | | | |
| | or not the business is regularly carried on | | | | | | |
| 12 | Other income. Do not include gain or | | | | | | |
| | loss from the sale of capital assets | | | | | | |
| | (Explain in Part VI.) | | | | | | |
| 13 | Total support. (Add lines 9, 10c, 11, | | | | | | |
| | and 12.) | | | | | | |
| 14 | First 5 years. If the Form 990 is for the | • | | | - | | |
| <u> </u> | organization, check this box and stop her | | | | | | 🕨 |
| | on C. Computation of Public Suppor | | | | | | |
| 15 | Public support percentage for 2021 (line 8 | | , | , | | 15 | % |
| <u>16</u> | Public support percentage from 2020 Sch | | | | | 16 | % |
| | on D. Computation of Investment Inc | | - | Nulline 10' | (f) | 47 | 0/ |
| 17 10 | Investment income percentage for 2021 (I | | | - | | 17 | % |
| 18 10a | Investment income percentage from 2020 | | | | | 18 | % |
| 19a | $33^{1}/_{3}\%$ support tests – 2021. If the organi 17 is not more than $33^{1}/_{3}\%$, check this box a | | | | | | |
| h | | - | - | | | - | |
| b | 331 /3% support tests — 2020. If the organization line 18 is not more than 331/3%, check this b | | | | | | |
| 20 | | - | - | - | | | |
| 20 | Private foundation. If the organization did | и пот спеск а | box on line 14 | , 19a, or 19D, (| | | |

Schedule A (Form 990 or 990-EZ) 2021

Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in **Part VI** how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- **c** Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in **Part VI** what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- **c** Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in **Part VI** what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in **Part VI**, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? *If "Yes," provide detail in Part VI.*
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? *If "Yes," complete Part I of Schedule L (Form 990).*
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? If "Yes," complete Part I of Schedule L (Form 990).
- **9a** Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? *If "Yes," provide detail in Part VI.*
- **b** Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? *If "Yes," provide detail in Part VI.*
- **c** Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? *If "Yes," provide detail in Part VI.*
- **10a** Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.
 - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

Yes No

1

2

3a

3b

3c

4a

4b

4c

5a

5b 5c

6

7

8

9a

9b

9c

10a

10b

Page 5 Part IV Supporting Organizations (continued) Yes No Has the organization accepted a gift or contribution from any of the following persons? 11 A person who directly or indirectly controls, either alone or together with persons described on lines 11b and а 11c below, the governing body of a supported organization? 11a **b** A family member of a person described on line 11a above? 11b c A 35% controlled entity of a person described on line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide detail in Part VI. 11c

Section B. Type I Supporting Organizations

- 1 Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, directors, or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.
- 2 Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.

Section C. Type II Supporting Organizations

1 Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).

Section D. All Type III Supporting Organizations

Yes No 1 Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided? 1 2 Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s). 2 3 By reason of the relationship described on line 2, above, did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.

Section E. Type III Functionally Integrated Supporting Organizations

- Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions). 1
- а The organization satisfied the Activities Test. Complete **line 2** below.
- The organization is the parent of each of its supported organizations. *Complete line 3 below.* b
- С The organization supported a governmental entity. Describe in **Part VI** how you supported a governmental entity (see instructions).
- 2 Activities Test. Answer lines 2a and 2b below.
- Did substantially all of the organization's activities during the tax year directly further the exempt purposes of а the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.
- b Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in **Part VI** the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.
- Parent of Supported Organizations. Answer lines 3a and 3b below.
- a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? If "Yes" or "No," provide details in Part VI.
- Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each b of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.

Yes No

1

3

2a

2b

3a

3b

Yes No

Yes No

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

1 Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (*explain in Part VI*). See instructions. All other Type III non-functionally integrated supporting organizations must complete Sections A through E.

| Sect | ion A—Adjusted Net Income | | (A) Prior Year | (B) Current Year (optional) |
|------|---|----|----------------|--------------------------------|
| 1 | Net short-term capital gain | 1 | | |
| 2 | Recoveries of prior-year distributions | 2 | | |
| 3 | Other gross income (see instructions) | 3 | | |
| 4 | Add lines 1 through 3. | 4 | | |
| 5 | Depreciation and depletion | 5 | | |
| 6 | Portion of operating expenses paid or incurred for production or collection | | | |
| | of gross income or for management, conservation, or maintenance of | | | |
| | property held for production of income (see instructions) | 6 | | |
| 7 | Other expenses (see instructions) | 7 | | |
| 8 | Adjusted Net Income (subtract lines 5, 6, and 7 from line 4) | 8 | | |
| Sect | ion B—Minimum Asset Amount | | (A) Prior Year | (B) Current Year (optional) |
| 1 | Aggregate fair market value of all non-exempt-use assets (see | | | |
| | instructions for short tax year or assets held for part of year): | | | |
| а | Average monthly value of securities | 1a | | |
| b | Average monthly cash balances | 1b | | |
| С | Fair market value of other non-exempt-use assets | 1c | | |
| d | Total (add lines 1a, 1b, and 1c) | 1d | | |
| е | Discount claimed for blockage or other factors (explain in detail in Part VI): | | | |
| 2 | Acquisition indebtedness applicable to non-exempt-use assets | 2 | | |
| 3 | Subtract line 2 from line 1d. | 3 | | |
| 4 | Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, see instructions). | 4 | | |
| 5 | Net value of non-exempt-use assets (subtract line 4 from line 3) | 5 | | |
| 6 | Multiply line 5 by 0.035. | 6 | | |
| 7 | Recoveries of prior-year distributions | 7 | | |
| 8 | Minimum Asset Amount (add line 7 to line 6) | 8 | | |
| Sect | ion C-Distributable Amount | | | Current Year |
| 1 | Adjusted net income for prior year (from Section A, line 8, column A) | 1 | | |
| 2 | Enter 0.85 of line 1. | 2 | | |
| 3 | Minimum asset amount for prior year (from Section B, line 8, column A) | 3 | | |
| 4 | Enter greater of line 2 or line 3. | 4 | | |
| 5 | Income tax imposed in prior year | 5 | | |
| 6 | Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions). | 6 | | |
| 7 | Check have if the every is the every isation's first on a new function. | | | |

7 Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions).

Schedule A (Form 990 or 990-EZ) 2021

| Part | V Type III Non-Functionally Integrated 509(a)(3 | B) Supporting Organi | zations (continue | ed) | |
|------|---|---------------------------------|---------------------------------------|-----|---|
| Sect | on D—Distributions | | | | Current Year |
| 1 | Amounts paid to supported organizations to accomplish | exempt purposes | | 1 | |
| 2 | Amounts paid to perform activity that directly furthers exe | empt purposes of suppo | orted | | |
| | organizations, in excess of income from activity | | | 2 | |
| 3 | Administrative expenses paid to accomplish exempt purp | oses of supported orga | nizations | 3 | |
| 4 | Amounts paid to acquire exempt-use assets | | | 4 | |
| 5 | Qualified set-aside amounts (prior IRS approval required- | –provide details in Part | VI) | 5 | |
| 6 | Other distributions (describe in Part VI). See instructions. | | | 6 | |
| 7 | Total annual distributions. Add lines 1 through 6. | | | 7 | |
| 8 | Distributions to attentive supported organizations to whic (provide details in Part VI). See instructions. | h the organization is res | ponsive | 8 | |
| 9 | Distributable amount for 2021 from Section C, line 6 | | | 9 | |
| 0 | Line 8 amount divided by line 9 amount | | | 10 | |
| Sect | ion E—Distribution Allocations (see instructions) | (i) Excess Distributions | (ii) Underdistribution Pre-2021 | ns | (iii) Distributable Amount for 2021 |
| 1 | Distributable amount for 2021 from Section C, line 6 | | | | |
| 2 | Underdistributions, if any, for years prior to 2021 (reasonable cause required — <i>explain in Part VI</i>). See instructions. | | | | |
| 3 | Excess distributions carryover, if any, to 2021 | | | | |
| a | From 2016 | | | | |
| b | From 2017 | | | | |
| c | From 2018 | | | | |
| d | From 2019 | | | | |
| е | | | | | |
| f | Total of lines 3a through 3e | | | | |
| g | Applied to underdistributions of prior years | | | | |
| h | Applied to 2021 distributable amount | | | | |
| i | Carryover from 2016 not applied (see instructions) | | | | |
| j | Remainder. Subtract lines 3g, 3h, and 3i from line 3f. | | | | |
| 4 | Distributions for 2021 from Section D, line 7: \$ | | | | |
| а | Applied to underdistributions of prior years | | | | |
| b | Applied to 2021 distributable amount | | | | |
| С | Remainder. Subtract lines 4a and 4b from line 4. | | | | |
| 5 | Remaining underdistributions for years prior to 2021, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, <i>explain in Part VI.</i> See instructions. | | | | |
| 6 | Remaining underdistributions for 2021. Subtract lines 3h and 4b from line 1. For result greater than zero, <i>explain in</i> Part VI. See instructions. | | | | |
| 7 | Excess distributions carryover to 2022. Add lines 3j and 4c. | | | | |
| 8 | Breakdown of line 7: | | | | |
| а | Excess from 2017 | | | | |
| b | Excess from 2018 | | | | |
| С | Excess from 2019 | | | | |
| d | Excess from 2020 | | | | |
| е | Excess from 2021 | | | | |

Schedule A (Form 990 or 990-EZ) 2021

Part VI Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

| Schedule A, Part II, Line 10 - NEOEDD has earned income from a variety of sources including technical assistance provided to loca government and nonprofits, program administration income and a small amount of program income from workshop participants. | al Ne also |
|---|---------------|
| operate a loan program. The income from the loan program is included in line 10 from the 2020 return forward. | |
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| SCHEDULE | D |
|------------|---|
| (Form 990) | |

Department of the Treasury

Supplemental Financial Statements

► Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ► Attach to Form 990.

Open to Public

OMB No. 1545-0047 2021

| Internal I | | | Go to www.irs.gov/Form9 | 90 for instructions and the latest information of the second second second second second second second second s | ation. Inspection |
|------------|----------|-----------------|---|---|--|
| Name o | f the or | ganization | | | Employer identification number |
| NORT | HEAST | | CONOMIC DEVELOPMENT DISTRICT | | 93-1004599 |
| Par | tl | Organiza | tions Maintaining Donor Advis | sed Funds or Other Similar Fund | ls or Accounts. |
| | | | | /es" on Form 990, Part IV, line 6. | |
| | | | <u> </u> | (a) Donor advised funds | (b) Funds and other accounts |
| 1 | Total | number at e | end of year | | |
| 2 | | | of contributions to (during year) | | |
| 3 | | - | of grants from (during year) | | |
| 4 | | - | at end of year | | |
| 5 | 00 | 0 | | advisors in writing that the assets he | ld in donor advised |
| 5 | | - | | organization's exclusive legal control | |
| 6 | | - | | d donor advisors in writing that grant | |
| U | | | | of the donor or donor advisor, or for | |
| | - | | | | |
| Dow | | | | | · · · · · · L Yes L No |
| Part | . 11 | | ation Easements. | | |
| | | | | /es" on Form 990, Part IV, line 7. | |
| 1 | | ., | servation easements held by the o | | |
| | | | | ation or education) | |
| | ∐ Pr | rotection of r | natural habitat | Preservation of | f a certified historic structure |
| - | | | of open space | | |
| 2 | | | | d a qualified conservation contributior | in the form of a conservation |
| | easer | ment on the | last day of the tax year. | | Held at the End of the Tax Year |
| а | Total | number of c | conservation easements | | . 2 a |
| b | Total | acreage res | tricted by conservation easements | | . 2b |
| С | | | | storic structure included in (a) | |
| d | | | | c) acquired after 7/25/06, and not o | |
| | histor | ric structure | listed in the National Register . | | · 2d |
| 3 | Num | ber of conse | ervation easements modified, transf | ferred, released, extinguished, or term | ninated by the organization during the |
| | tax ye | ear ► | | | |
| 4 | | | where property subject to conserv | | |
| 5 | | | | arding the periodic monitoring, insp | |
| | violat | tions, and en | forcement of the conservation ease | ements it holds? | · · · · · · 🗌 Yes 🗌 No |
| 6 | Staff a | and volunteer | r hours devoted to monitoring, inspect | ing, handling of violations, and enforcing | conservation easements during the year |
| | | | | | |
| 7 | Amou | unt of expens | ses incurred in monitoring, inspecting | , handling of violations, and enforcing o | conservation easements during the year |
| | ▶\$ | | | | |
| 8 | Does | each conse | rvation easement reported on line 2 | (d) above satisfy the requirements of s | section 170(h)(4)(B)(i) |
| | | | | | |
| 9 | In Pa | rt XIII, descr | ibe how the organization reports co | onservation easements in its revenue a | and expense statement and |
| | | | | the footnote to the organization's fina | ncial statements that describes the |
| | orgar | nization's ac | counting for conservation easemen | ts. | |
| Part | | Organiza | tions Maintaining Collections | of Art, Historical Treasures, or (| Other Similar Assets. |
| | | Complete | if the organization answered " | es" on Form 990, Part IV, line 8. | |
| 1a | If the | | | | e statement and balance sheet works |
| | of art | t, historical t | treasures, or other similar assets | held for public exhibition, education, | or research in furtherance of public |
| | servio | ce, provide ii | n Part XIII the text of the footnote to | o its financial statements that describe | es these items. |
| b | If the | organizatio | n elected, as permitted under FAS | B ASC 958, to report in its revenue s | tatement and balance sheet works of |
| | | | | for public exhibition, education, or res | |
| | | | ving amounts relating to these item | - | |
| | - | | | | ► \$ |
| | (ii) ∆⊂ | ssets include | ad in Form 990 Part X | | ► \$ |
| 2 | | | | historical treasures, or other similar | |
| - | | • | | SB ASC 958 relating to these items: | accele for mariour gain, provide the |
| | | - | | - | ▶ ¢ |
| a b | Accel | ts included in | n Form 990 Part X | | · · · ▶ \$ · · · ▶ \$ |
| U U | 7336 | is monuted l | | | μ φ |

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

| Schedu | le D (Form 990) 2021 | | | | | | | | | Page 2 |
|------------|--|---------|---------------------------|-----------------|-------------|--------------------------|-------------|-------------------------|--------------------|---------------|
| Part | III Organizations Maintaining | Coll | ections of | Art, His | torical 1 | Freasures | , or O | ther Similar A | ssets (cc | ntinued) |
| 3 | Using the organization's acquisition, collection items (check all that apply): | | sion, and of | ther reco | rds, chec | k any of th | e follov | wing that make | significant | use of its |
| а | Public exhibition | | | d | 🗌 Loan | or exchang | e prog | ram | | |
| b | Scholarly research | | | | | | | | | |
| с | Preservation for future generations | 6 | | | _ | | | | | |
| 4 | Provide a description of the organiza XIII. | | collections | and expla | ain how t | hey further | the or | ganization's exe | empt purpo | ose in Part |
| 5 | During the year, did the organization assets to be sold to raise funds rather | | | | | | | | | s 🗌 No |
| Part | IV Escrow and Custodial Arra | angei | ments. | | | | | | | |
| | Complete if the organizatior 990, Part X, line 21. | n ansv | wered "Yes | " on For | m 990, I | Part IV, line | e 9, or | reported an a | mount or | Form |
| 1 a | Is the organization an agent, trustee included on Form 990, Part X? | | | | | | | | | es 🗌 No |
| b | If "Yes," explain the arrangement in P | art XII | I and compl | ete the fo | llowing t | able: | | | | |
| | | | | | | | | | Amount | |
| с | Beginning balance | | | | | | 10 | > | | |
| d | Additions during the year | | | | | | 10 | ł | | |
| е | Distributions during the year | | | | | | 10 | 9 | | |
| f | Ending balance | | | | | | 1 | F | | |
| 2a | Did the organization include an amou | nt on | Form 990, P | art X, line | e 21, for e | escrow or co | ustodia | I account liabili | ty? 🗌 Ye | s 🗌 No |
| b | If "Yes," explain the arrangement in P | art XII | I. Check her | re if the e | xplanatio | n has been | provid | ed on Part XIII | | |
| Par | V Endowment Funds. | | | | | | | | | |
| | Complete if the organization | n ansv | wered "Yes | <u>on For "</u> | m 990, l | Part IV, line | e 10. | | | |
| | | (a) | Current year | (b) Pri | or year | (c) Two year | rs back | (d) Three years ba | ck (e) Four | years back |
| 1a | Beginning of year balance | | | | | | | | | |
| b | Contributions | | | | | | | | | |
| С | Net investment earnings, gains, and losses | | | | | | | | | |
| d | Grants or scholarships | | | | | | | | | |
| е | Other expenditures for facilities and programs | | | | | | | | | |
| f | Administrative expenses | | | | | | | | | |
| g | End of year balance | | | | | | | | | |
| 2 | Provide the estimated percentage of | the cu | rrent vear er | nd baland | e (line 1c | ı. column (a | a)) held | as: | I | |
| a | Board designated or quasi-endowme | | | % | - (| ,, (- | ,,, | | | |
| b | Permanent endowment | % | | / 0 | | | | | | |
| c | Term endowment ► % | | | | | | | | | |
| • | The percentages on lines 2a, 2b, and | | ould equal 1 | 00% | | | | | | |
| 3a | Are there endowment funds not in th | | • | | zation th | at are held | and ac | Iministered for t | the | |
| | organization by: | • | | 0 | | | | | - | Yes No |
| | (i) Unrelated organizations | | | | | | | | . 3a(i) | |
| | | | | | | | | | | |
| b | If "Yes" on line 3a(ii), are the related of | | | | | | | | . 3b | |
| 4 | Describe in Part XIII the intended use | - | | | | | | | | |
| Part | | | | | | | | | | |
| | Complete if the organization | | | " on For | m 990. I | Part IV, line | e 11a. | See Form 990 |). Part X. | line 10. |
| | Description of property | | (a) Cost or o (investm | ther basis | (b) Cost o | or other basis other) | (c) | Accumulated epreciation | (d) Boo | |
| 1a | Land | | | 0 | | 0 | | | | 0 |
| b | Buildings | | | 0 | | 0 | | 0 | | 0 |
| c | Leasehold improvements | | | 0 | | 0 | | 0 | | 0 |
| d | Equipment | : | | 43,306 | | 0 | | 40,792 | | 2,514 |
| e | Other | | | 43,300 | | 0 | | 40,792 | | 2,514 |
| | Add lines 1a through 1e. (Column (d) r | | qual Form 9 | | X. columr | ÷ |))c.) . | | | 2,514 |
| | U 1 17 | - | | | | | | | | 1 |

| Part VII | Investments – Other Securities. Complete if the organization answered "Yes" on Form 990, Pa | art IV. line 11b. See F | Form 990. Part X. line 12. |
|--------------------|--|--------------------------|--|
| | (a) Description of security or category (including name of security) | (b) Book value | (c) Method of valuation: Cost or end-of-year market value |
| (1) Financia | I derivatives | | |
| (2) Closely I | neld equity interests | | |
| (3) Other | | | |
| (A) | | | |
| | | | |
| | | | |
| | | | |
| (E) | | | |
| (\mathbf{C}) | | | |
| (H) | | | |
| | mn (b) must equal Form 990, Part X, col. (B) line 12.) . ► | | |
| Part VIII | Investments – Program Related. | | |
| | Complete if the organization answered "Yes" on Form 990, P | | |
| | (a) Description of investment | (b) Book value | (c) Method of valuation: Cost or end-of-year market value |
| (1) | | | |
| (2) | | | |
| (3) | | | |
| (4) | | | |
| (5) | | | |
| (6) (7) | | | |
| (8) | | | |
| (9) | | | |
| Total. (Colu | mn (b) must equal Form 990, Part X, col. (B) line 13.) . ► | | |
| Part IX | Other Assets. | | |
| | Complete if the organization answered "Yes" on Form 990, Page (a) Description | art IV, line 11d. See F | (b) Book value |
| (1) | (a) Description | | |
| (2) | | | |
| (3) | | | |
| (4) | | | |
| (5) | | | |
| (6) | | | |
| (7) | | | |
| (8) | | | |
| (9) Total (Colu | mn (b) must equal Form 990, Part X, col. (B) line 15.) | | |
| Part X | Other Liabilities. | | |
| | Complete if the organization answered "Yes" on Form 990, Pa | art IV, line 11e or 11f. | . See Form 990, Part X, |
| | line 25. | , | , , |
| 1. | (a) Description of liability | | (b) Book value |
| (1) Federal i | ncome taxes | | 0 |
| | nsated Absences | | 40,950 |
| | d Federal Unemployment Tax | | 111 |
| (4) Lease F | Payable | | 5,655 |
| (5) | | | |
| (6) | | | |
| (7) (8) | | | |
| (9) | | | |
| | mn (b) must equal Form 990. Part X, col. (B) line 25.) | | ▲ 46 716 |

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII .

| Schedu | le D (Form 990) 2021 | | | | Page 4 |
|-----------|--|------------|---|-----------|-----------|
| Par | | | | Return. | |
| | Complete if the organization answered "Yes" on Form 990, | | | | |
| 1 | Total revenue, gains, and other support per audited financial statements | | | 1 | 1,443,238 |
| 2 | Amounts included on line 1 but not on Form 990, Part VIII, line 12: | | | | |
| а | Net unrealized gains (losses) on investments | 2 a | 0 | | |
| b | Donated services and use of facilities | 2b | 0 | | |
| С | Recoveries of prior year grants | 2c | 0 | | |
| d | Other (Describe in Part XIII.) | 2d | 0 | | |
| е | Add lines 2a through 2d | | | 2e | 0 |
| 3 | Subtract line 2e from line 1 | ÷ • . | | 3 | 1,443,238 |
| 4 | Amounts included on Form 990, Part VIII, line 12, but not on line 1: | | | | |
| а | Investment expenses not included on Form 990, Part VIII, line 7b | 4a | 0 | | |
| b | Other (Describe in Part XIII.) | | 0 | | |
| С | Add lines 4a and 4b | | | 4c | 0 |
| 5 | Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line | | | 5 | 1,443,238 |
| Part | | | | er Return | |
| | Complete if the organization answered "Yes" on Form 990, | | | 1 . 1 | |
| 1 | Total expenses and losses per audited financial statements | • • | | 1 | 684,600 |
| 2 | Amounts included on line 1 but not on Form 990, Part IX, line 25: | 1 - 1 | | | |
| а | Donated services and use of facilities | 2a | 0 | | |
| b | Prior year adjustments | 2b | 0 | | |
| С | Other losses | | 0 | | |
| d | Other (Describe in Part XIII.) | 2d | 0 | | |
| е | Add lines 2a through 2d | | | 2e | 0 |
| 3 | Subtract line 2e from line 1 | i · i | | 3 | 684,600 |
| 4 | Amounts included on Form 990, Part IX, line 25, but not on line 1: | | | | |
| а | Investment expenses not included on Form 990, Part VIII, line 7b | | 0 | | |
| b | Other (Describe in Part XIII.) | | 0 | | |
| _c | Add lines 4a and 4b | | | 4c | 0 |
| 5 Part | Total expenses. Add lines 3 and 4c . <i>(This must equal Form 990, Part I, lin</i> XIII Supplemental Information. | ne 18.) | | 5 | 684,600 |
| 2; Par | t XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part | | | | |
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| SCHEDULE I (Form 990) | | | | | | | | | OMB No. 1545-0047 | | |
|---|---|--|--------------------------------------|----------------------------------|---------------------------------------|---|-----------------|----------|---|------|--|
| Department of the Treasur | ry | | ► Go to i | ► Attach to www.irs.gov/Form9 | o Form 990. 190 for the latest inf | ormation. | | | Open to Pub Inspection | | |
| Name of the organization | 1 1 | | | | | | | Employer | identification number | | |
| NORTHEAST OREG | | DEVELOPMENT DIS | TRICT | | | | | | 93-1004599 | | |
| Part I Gener | al Informatior | n on Grants and | Assistance | | | | | | | | |
| the selection 2 Describe in l | n criteria used to Part IV the orgar | award the grants nization's procedu | or assistance? res for monitoring | the use of grant fu | unds in the United | | | | | | |
| | , line 21, for ar | ny recipient that | received more th | nan \$5,000. Part | Il can be duplica | ated if additional | space is needed | d. | | 990, | |
| 1 (a) Name and address or govern | ess of organization | (b) EIN | (c) IRC section (if applicable) | (d) Amount of cash grant | (e) Amount of noncash assistance | (f) Method of valuation (book, FMV, appraisal, other) | | n of | (h) Purpose of grant or assistance | | |
| (1) Sch I, Stmt 1 | | - | | | | | | | | | |
| (2) | | - | | | | | | | | | |
| (3) | | - | | | | | | | | | |
| (4) | | - | | | | | | | | | |
| (5) | | - | | | | | | | | | |
| (6) | | - | | | | | | | | | |
| (7) | | - | | | | | | | | | |
| (8) | | - | | | | | | | | | |
| (9) | | - | | | | | | | | | |
| (10) | | - | | | | | | | | | |
| (11) | | - | | | | | | | | | |
| (12) | | - | | | | | | | | | |

2 Enter total number of section 501(c)(3) and government organizations listed in the line 1 table
 3 Enter total number of other organizations listed in the line 1 table
 4 Total number of other organizations listed in the line 1 table
 5 Total number of other organizations listed in the line 1 table

Schedule I (Form 990) 2021

| Part III | Grants and Other Assistance to D Part III can be duplicated if additionated | omestic Individu al space is neede | als. Complete if the | e organization answ | vered "Yes" on Form 990, | Part IV, line 22. |
|--------------|---|---------------------------------------|---------------------------------|----------------------------------|--|---------------------------------------|
| | (a) Type of grant or assistance | (b) Number of recipients | (c) Amount of cash grant | (d) Amount of noncash assistance | (e) Method of valuation (book, FMV, appraisal, other) | (f) Description of noncash assistance |
| 1 Se | e Schedule I, Part IV, Statement 2 | | | | | |
| 2 | | | | | | |
| 3 | | | | | | |
| 4 | | | | | | |
| 5 | | | | | | |
| 6 | | | | | | |
| 7 Part IV | Supplemental Information. Provide | | | | | |
| Busines | on. These grants had very specific eligibility cri s Oregon. Some of the small businesses were ort the businesses or owners in response to CC | organized as sole pro | oprietorships and som | e were LLCs. The use | | ^ |
| | | | | | | |
| | | | | | | |
| | | | | | | |

| Schedule I, Part IV, Stateme | nt 1 |
|------------------------------|------|
| | |

Form: Schedule I (2021)

EIN: 93-1004599

Page: 1

Description of Grants and Other Assistance to Governments and Organizations in the United States

Part II, Line 1

| | | Recipient EIN | Amt. of cash grant | Amt. of non- cash asst. |
|--|---|---------------|-----------------------|----------------------------|
| Name and address | North Powder Motel LLC 850 2nd Street North Powder, OR 97867 | 82-4705629 | 10,000 | 0 |
| IRC code section Method of valuation Desc. of Non-Cash Asst. | | | | |
| Purpose of grant | Retain business impacted by COVID-19. | | | |
| Name and address | Paulette Hugulet DDC LLC dba Crossroads Health and Nutrition 2502 Cove Avenue Suite B La Grande, OR 97850 | 81-4236664 | 10,000 | 0 |
| IRC code section Method of valuation Desc. of Non-Cash Asst. | | | | |
| Purpose of grant | Retain business impacted by COVID-19. | | | |
| Name and address | La Grande Country Club 10603 S McAlister Road Island City, OR 97850 | 93-0208265 | 22,500 | 0 |
| IRC code section Method of valuation Desc. of Non-Cash Asst. | | | | |
| Purpose of grant | Retain business impacted by COVID-19. | | | |
| Name and address | Red Rooster Cafe 304 East Grant Street Enterprise, OR 97828 | 46-0654583 | 12,500 | 0 |
| IRC code section Method of valuation Desc. of Non-Cash Asst. | | | | |
| Purpose of grant | Retain business impacted by COVID-19. | | | |
| Name and address | Eva Nicole LLC dba Sugar Time Bakery 107-A North River Street Enterprise, OR 97828 | 84-2292540 | 22,145 | 0 |
| IRC code section Method of valuation Desc. of Non-Cash Asst. | | | | |
| Purpose of grant | Retain business impacted by COVID-19. | | | |

NORTHEAST OREGON ECONOMIC DEVELOPMENT DISTRICT

EIN: 93-1004599

Part III

Form: Schedule I (2021)

Schedule I, Part IV, Statement 2

Page: 2

Description of Grants and Other Assistance to Individuals in the United States

| | | Number of | Amt. of cash | Amt. of non- |
|-------------------------|---|------------|--------------|--------------|
| | | recipients | grant | cash asst. |
| Type of grant | Covid-19 grant to support business operated by individual | 3 | 24,000 | 0 |
| Method of valuation | | | | |
| Desc. of Non-Cash Asst. | | | | |

SCHEDULE L (Form 990 or 990-EZ)

Transactions With Interested Persons

► Complete if the organization answered "Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.

OMB No. 1545-0047 Public

spection

93-1004599

Department of the Treasury Internal Revenue Service Name of the organization

Part I

► Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information. Employer identification number

NORTHEAST OREGON ECONOMIC DEVELOPMENT DISTRICT

Excess Benefit Transactions (section 501(c)(3), section 501(c)(4), and section 501(c)(29) organizations only). Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b.

| 1 | (a) Name of disgualified person | (b) Relationship between disqualified person and | (c) Description of transaction | (d) Cor | rected? |
|-----|----------------------------------|--|-----------------------------------|---------|---------|
| • | | organization | | Yes | No |
| (1) | | | | | |
| (2) | | | | | |
| (3) | | | | | |
| (4) | | | | | |
| (5) | | | | | |
| (6) | | | | | |
| 2 | Enter the amount of tax incurre | ed by the organization managers or dis | qualified persons during the year | | |
| | under section 4958 | | | | |
| 3 | Enter the amount of tax if any o | on line 2 above reimbursed by the organi | ization 🕨 🕏 | | |

on line 2, above, reimbursed by

Part II Loans to and/or From Interested Persons.

Complete if the organization answered "Yes" on Form 990-EZ, Part V, line 38a or Form 990, Part IV, line 26; or if the organization reported an amount on Form 990, Part X, line 5, 6, or 22.

| (a) Name of interested person | (b) Relationship with organization | (c) Purpose of loan | fron | an to or 1 the zation? | (e) Original principal amount | (f) Balance due | (g) In c | lefault? | | ard or | (i) Wr agreer | |
|-------------------------------|------------------------------------|----------------------------|---------|------------------------------|--------------------------------------|-----------------|-----------------|----------|-----|--------|------------------|----|
| | | | То | From | | | Yes | No | Yes | No | Yes | No |
| (1) | | | | | | | | | | | | |
| (2) | | | | | | | | | | | | |
| (3) | | | | | | | | | | | | |
| (4) | | | | | | | | | | | | |
| (5) | | | | | | | | | | | | |
| (6) | | | | | | | | | | | | |
| (7) | | | | | | | | | | | | |
| (8) | | | | | | | | | | | | |
| (9) | | | | | | | | | | | | |
| (10) | | | | | | | | | | | | |
| Total | | | | | | \$ | | | | _ | | |
| Part III Grants or As | sistance Benet | fiting Interest | ed Pers | sons. | | | | | | | | |

Complete if the organization answered "Yes" on Form 990, Part IV, line 27.

| (a) Name of interested person | (b) Relationship between interested person and the organization | (c) Amount of assistance | (d) Type of assistance | (e) Purpose of assistance |
|-------------------------------|---|--------------------------|------------------------|---------------------------|
| (1) | | | | |
| (2) | | | | |
| (3) | | | | |
| (4) | | | | |
| (5) | | | | |
| (6) | | | | |
| (7) | | | | |
| (8) | | | | |
| (9) | | | | |
| (10) | | | | |

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ. Cat. No. 50056A Schedule L (Form 990 or 990-EZ) 2021

Part IVBusiness Transactions Involving Interested Persons.
Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

| (a) Name of interested person | (b) Relationship between interested person and the organization | (c) Amount of transaction | (d) Description of transaction | (e) Sharing of organization's revenues? | |
|------------------------------------|---|---------------------------------------|--------------------------------|---|----|
| | | | | Yes | No |
| (1) Sch L, Stmt 1 | | | | | |
| (2) | | | | | |
| (3) | | | | | |
| (4) | | | | | |
| (5) | | | | | |
| (6) | | | | _ | |
| (7) | | | | | |
| (8) | | | | | |
| <u>(9)</u> (10) | | | | | |
| Part V Supplemental Information. | | | | | |
| Provide additional information for | or responses to questions | on Schedule L (see | instructions). | | |
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NORTHEAST OREGON ECONOMIC DEVELOPMENT DISTRICT

EIN: 93-1004599

Part IV

Description of Business Transactions Involving Interested Persons

| | | Amount of transaction |
|--------------------------------|---|-----------------------|
| Name | Hillocks Stor-All | 479 |
| Relationship with organization | Owner of business serves on NEOEDD's board. Storage was rented prior to his board service. | |
| Description of transaction | Storage unit rent | |
| Sharing Of Revenues | No | |

Schedule L, Part V, Statement 1

Form: Schedule L (2021)

Page: 2

| SCHE | DUL | ЕC |) | |
|-------|-----|----|--------|---|
| (Form | 990 | or | 990-E2 | Z |

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

► Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for the latest information.



Department of the Treasury Internal Revenue Service Name of the organization

Employer identification number

| NORTHEAST OREGON ECONOMIC DEVELOPMENT DISTRICT | 93-1004599 |
|--|-------------------------------------|
| Form 990, Part VI, Section A, Line 7a - NEOEDD is organized by intergovernmental agreement between Ba | ker, Union and Wallowa |
| Counties according to Oregon Revised Statutes Chapter 190. As organizing entities, Baker, Union and Wa | llowa county commissioners each |
| appoint up to six members of the board. Two commissioners from each county serve as members of the N | IEOEDD board. They are therefore |
| in the dual role of serving on the board and appointing individuals to the board of directors. The board als | |
| individuals to the board. | |
| | |
| Form 990, Part VI, Section B, Line 11b - The draft 990 was circulated to board members five days prior to f | iling. If board members had |
| questions, they were answered prior to filing. If board members suggested changes, they suggestion was | |
| suggestion was a better answer. | X |
| x- | |
| Form 990, Part VI, Section B, Line 12c - Many board members are also elected officials or government offic | cials wo are familiar with conflict |
| of interest rules and attend government ethics training as a routine part of their other positions. This train | |
| members. Board members are occasionally in a situation where they might have a perceived conflict of in | |
| board member would declare a perceived conflict of interest and not vote on the issue. NEOEDD prohibits | |
| from applying for loan funds while active on the board and for two years following the conclusion of their | |
| and staff are all aware of this restriction and staff would not process a loan application if the business was | |
| former board member who met this criteria. | |
| | |
| Form 990, Part VI, Section B, Line 15 - NEOEDD hired the Local Government Personnel Institute to identify | similar organizations in Oregon |
| and establish comparable wages for all employees in the fall of 2017. The Executive Committee reviewed t | |
| plan to increase salary for nearly all staff as salaries were generally under the minimum amounts paid at o | |
| survey is updated annually be increasing the comparable salaries by the increase in the Consumer Price I | |
| | |
| Form 990, Part VI, Section C, Line 19 - NEOEDD's budget documents are available on our website. NEOED | D's audits are submitted to the |
| Government Audit Clearinghouse and the Oregon Secretary of State. NEOEDD's 990 will also be placed or | our website - www.neoedd.org. |
| Other financial and policy documents are available on request. | |
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Cat. No. 51056K

| Schedule | dule O, Statement 1 NORTHEAST OREGON ECONOMIC DEVELOPMENT DISTRICT | | | | |
|------------------|--|---------------|--------|-----------------|--|
| Form: For | rm 990 (2021) | | EIN | 93-1004599 | |
| Page: 2 | | | Pa | rt III, Line 4d | |
| | Other Program Services Accomplish | nments | | | |
| Activity Code | Description | Expense | Grants | Revenue | |
| | NEOEDD provided technical assistance to the Elgin Stampede Association, Ma Heritage Interpretive Center, Baker County Farmers Market, Baker County and Richland and Halfway. NEOEDD initiated activities to support diversity, equity a and improving systems to support entrepreneurs. | the cities of | 0 | 105,006 | |
| | NEOEDD received COVID-relief funding to establish a new loan program and n to 3 businesses. In addition, NEOEDD managed existing loan programs to supp growth. | | | 800,101 | |
| Total: | | 127,425 | 0 | 905,107 | |